MINDFULNESS AND RESILIENCE AS PREDICTORS OF JOB BURNOUT AMONG NURSES IN PUBLIC HOSPITALS

Abstract: The purpose of this study was to investigate the combined effects of two variables, namely, mindfulness and resilience on one outcome measure, namely, job burnout, as well as investigating the relative contribution of mindfulness and resilience to job burnout among nurses in public hospitals. Additionally, the aim was to find out if there were relationships between and among mindfulness, resilience and job burnout in nurses in public hospitals. The sample was composed of 130 nurses (all of them were females). The average age was 26.4 years (SD=8.23). Quantitative survey research was employed. The independent variables are mindfulness and resilience, while the dependent variable is job burnout. The Freiburg Mindfulness Inventory (FMI) (Walach et al., 2006), The Connor Davidson-Resilience Scale (CD-RISC). (Connor & Davidson, 2003), and Maslach Burnout Inventory (1996- 2016) were employed for data collection. Findings indicated that there were significant correlations between mindfulness, resilience and job burnout. On the other hand, job burnout was found to be negatively correlated with resilience. The two independent variables (mindfulness and resilience) when put together vielded a coefficient of multiple regression (R) of 0.764 and a multiple correlation square of 0.621. This shows that 62.1% of the total variance in job burnout of those who participated in the study is accounted for by the combination of mindfulness and resilience.

Keywords: mindfulness, resilience, job burnout, nurses, public hospitals

Ayman Abdelgalil M. Elkady, PhD

Assistant Professor Psychology Department Faculty of Arts Tanta University Egypt Psychology Department College of Education Jazan University Kingdom of Saudi Arabia Contact: E-mail: Ayman.elkady@gmail.com

INTRODUCTION

The burnout syndrome has become a serious problem in modern working environments and as it increased substantially nowadays. It is widely well- known that the healthcare industry is stressful as there are manpower shortage as well as high demands (Wei, Arul, Shu and Matthew 2014). Burnout can be defined as "person's feeling of exhaustion physically, emotionally and mentally Greenglass, (Schaufeli and 2001. 501). McCormack and Cotter (2013, 17) see burnout as something that causes changes on behaviours, emotions. thoughts and health. Burnout is considered to be someone's feelings of hopelessness, difficulties in dealing with work and doing his/her job in an effective way. The most widely used scale is Maslach, Schaufeli and Leiter's (2001) who presented burnout as a construct consisting of three dimensions: emotional exhaustion, depersonalization, and low personal accomplishment. Nurses, compared to other healthcare professionals, suffer from higher levels of burnout (Aiken et al. 2001).

Nurses have the greatest share of stress and burnout. This is because other healthcare professionals such as doctors do not spend enough time with patients. Nurses are at the forefront of dealing directly with patients. Accordingly, they spend the most time with patients and are liable to emotional strains that result from dealing with the sick and dying. Such stressful incidents may lead to burnout (Bloniasz 2011).

This may lead to some negative consequences, such as making clinical errors increasingly as well as patient may be dissatisfied with their care and staff turnover (Lyckholm 2001).

MINDFULNESS AND JOB BURNOUT

Mindfulness is used for to addressing job burnout. For example, Fortney, Luchterhand, Zakletskaia, Zgierska, and Rakel (2013) found that burnout decreased in primary care physicians as a result of participating in an 8-week Mindfulness Based Stress Reduction intensive training course. Goodman and Schorling (2012) had similar findings concerning job burnout after participating in mindfulness training with health care providers that included physicians, nurses, psychologists, and social workers. As for nurses, Bazarko, Cate, Azocar, and Kreitzer (2013) implemented a Mindfulness Based Stress Reduction Course They administered the program in sessions through group telephone. Nurses who participated in this study demonstrated decrease in job burnout in post-testing (after eight weeks) and at follow-up stage (after four months). Irving, Dobkin, and Park (2009) reviewed and examined the benefits of using mindfulness-based stress reduction (MBSR) programs for enhancing wellbeing and coping with stress in clinicians. They found that clinicians benefited from their participation in mindfulness-based stress reduction in physical and mental health. Moreover, Michelle and Amanda (2016) found that the use of mindfulness practice reduced job burnout among health care professionals and teachers.

Jung and Myung (2015) found a positive influence between job satisfaction and mindfulness. However, job stress and burnout could be considered negative influences. It was concluded that mindfulness had a positive impact, but job stress and burnout had a negative impact, on job satisfaction.

Jing, Xiaohui and Hui (2019) surveyed nurses working in a tertiary Chinese hospital (n = 763), using mindfulness (i.e. acting with awareness, describing, and non-judging of experiences), emotional burnout (i.e. exhaustion. depersonalization, and personal accomplishment). Those who scored high on the three facets of mindfulness scored less on emotional exhaustion and depersonalization. Acting with awareness was the highest in regression coefficients. Personal accomplishment correlated positively with acting with awareness and describing and negatively with to non-judging of experiences.

RESILIENCE AND JOB BURNOUT

Some researchers (e.g. Mealer et al. 2014; Moon, Park, and Jung, 2013) came to investigate the correlation between resilience and burnout. They showed that resilience is the resource anybody can use to get away in a productive way from experiences that are traumatic or stressful. Resilience is regarded as one's ability to adapt coping strategies to lessen distress, and it is thought to help people in their endeavour to alleviate moral distress and burnout (Antanaitis, 2015). Resilience was found to be a protective factor against work-related stress and an important variable for nurses' well-being as well as mental and physical health (McDonald, Jackson, Wilkes, and Vickers, 2013). Resilience among nurses is a necessary quality in order for them to overcome the negative effects of the places where they work. They acquire adversity and challenges by developing personal strengths (Tusaie and Dyer 2004).

Yu-Fang, Yuan-hui, and Jing (2018) found that nurses who participated in their study experienced severe burnout symptoms. Nevertheless, their level of resilience was moderate. The three components of burnout correlated negatively with the composite score of resilience.

PROBLEM STATEMENT

Findings of different research studies (Karanikola and Papathanassoglou, 2013; Leka, Hassard and Yanagida 2012; Hamaideh 2011; Currid 2009; Lautizi, Laschinger and Ravazzolo, 2009)concluded that work related stress has been in acceleration, which in turn, may lead to burnout among medical professionals, especially nurses. Nurses are exposed to the greatest stress and complex emotional demands because, as we know, it is a profession that involves offering helpings and close interpersonal working relationships with others, doctors and patients (Breen and Sweeney, 2013). All these episodes expose them to what is called burnout. While every person is considered to be an individual case, the effects of these stressors have a negative impact on the quality of the rendered care by nurses.

This study poses the following questions:

1 - Are there relationships between and among mindfulness, resilience and job burnout among nurses in public hospital?

2 - What are the combined effects of mindfulness and resilience on job burnout among nurses in public hospital?

3 - What is the relative contribution of mindfulness and resilience to job burnout among nurses in public hospital?

SIGNIFICANCE OF THE STUDY

This study could contribute to the literature on burnout among nurses working in public hospitals in Egypt. It can be said that awareness of burnout among nurses working in public hospitals in Egypt can be raised to the high level. Findings from this study can also inform policy makers about the prevalence of burnout in nurses as well as other employees, so they can adopt well valid and reliable scales to address burnout among nurses and other employees.

HYPOTHESES

Hypothesis 1:	There is a negative correlation
	between mindfulness and job
	burnout.
Hypothesis 2:	There is a negative correlation
	between resilience and job
	burnout.
Hypothesis 3:	There is a positive correlation
••	between mindfulness and
	resilience.
Hypothesis 4:	There are combined effects of
•••	mindfulness and resilience on job
	burnout.
Hypothesis 5:	Mindfulness and resilience
• •	contribute to job burnout.

Method

DESIGN

For the purpose of this study, quantitative survey research was employed. The independent variables are mindfulness and resilience, while the dependent variable is job burnout.

PARTICIPANTS

A convenient sampling method was used to recruit the participants. They were from different departments in the public hospitals El Mahalla El Kobra General Hospital, Chest Hospital, and El Mabrah hospital and Mahalla Fever Hospital selected: internal medicine, digestive medicine, neurology, nephrology, rheumatology, cardiology, pneumology, oncology, haematology, reception, and intensive care. The sample was composed of 130 nurses (all of them were females). The average age was 26.4 years (SD=8.23). The researcher told them that although he hoped that all of them could continue with him till the end of this study, that they were free to refuse or discontinue participation at any time. There are some exclusion criteria which consisted of medical condition or any other circumstances that would may or likely hinder or interfere with the ability and wish to participate in the study. The researcher told them that any information they would provide would be top secret and confidential. It would not be revealed to anyone.

INSTRUMENTS

The Freiburg Mindfulness Inventory (FMI). (Walach et al., 2006). It is a short form scale with 14 items. Each item was evaluated using a fourpoint Likert scale ranging from 1 (strongly disagree) to 4 (strongly agree). Cronbach alpha coefficients was 0.90. For convergent validity of The Freiburg Mindfulness Inventory (FMI), correlation with The Five Factor Scale of Mindfulness (Al Beheri, Al Dabei, Teleb and Al Awamla,2014) was significant (r= 0.65, p<.01).

The Connor Davidson-Resilience Scale (CD-RISC). (Connor and Davidson, 2003). It is a 5point Likert scale was used (0=not true at all, 4=true all the time). The scale is 25 items over three subscales (tenacity, strength and optimism). Respondents (here nurses) are asked to rate each item with reference to the previous month. Cronbach alpha coefficients were 0.93 for the composite score, 0.87, 0.85 and 0.90 for the three subscales. Using factor analysis procedure, the scale items loaded on the same three factors: tenacity, strength and optimism. For convergent validity of The Connor Davidson-Resilience Scale (CD-RISC), correlation with The Five Factor Scale of Resilience (Othman 2009) was significant (r= 0.60, p<.01).

Maslach Burnout Inventory (1996-2016). It is 22 items with a 6-point Likert scale from 1 (never) to 6 (every day). The inventory consists of three subscales: emotional exhaustion, depersonalization, and personal accomplishment. Maslach Burnout Inventory Human Services Scale-Medical Personnel was designed to assess various aspects of burnout in health care workers, especially nurses and physicians. Those who had higher scores on both emotional exhaustion, depersonalization but lower scores for personal accomplishment are suffering from burnout. Total scores typically range from 22 - 132. The reliability of the scale in terms of internal consistency was assessed by Cronbach's a. The items demonstrated a satisfactory level of internal consistency reliability for the three subscales: emotional exhaustion, depersonalization, personal accomplishment and the scale as a whole ($\alpha = 0.89$, 0.88, 0.90, and 0.92) respectively. For convergent validity of The Maslach Burnout Inventory Human Services Scale-Medical Personnel, correlation with the Burnout scale (Adel, 1994) was significant (r= 0.64, p< .01).

PROCEDURES

Prior to administering the scales, nurses were informed about purpose of the study and voluntarily completed a consent form. To ensure that the respondents responded to the items honestly and sincerely, they were told not to identify themselves in any way on the scale paper. They were also informed that they should not be concerned with anything concerns their participation in the study and their responses are for research purposes only and would be kept confidential. Each questionnaire took about 25 minutes to complete. All data were entered in an SPSS file.

DATA ANALYSIS

The data were analysed with Pearson correlation and multiple regression. Multiple regression was used to explore the relative contributions of both mindfulness and resilience to the prediction of job burnout among nurses in public hospital.

RESULTS

Descriptive data and inter-correlations

Table 1 shows the means, descriptive statistics and inter-correlations of mindfulness, resilience and job burnout. Table 1. shows that there are significant correlations between mindfulness, resilience and job burnout. Mindfulness correlates negatively with job burnout (r = -0.586), and

positively with resilience (r = 0.611). On the other hand, job burnout was found to be negatively correlated with resilience (r = -0.633).

Table 1. Descriptive statistics and inter-correlations of mindfulness, resilience and job burnout

Variables	1	2	3
Mindfulness	1.00		
Resilience	0.611**	1.00	
job burnout	-0.586**	633**	1.00
Mean	40.22	80.22	109.54
Standard deviation	8.63	7.19	7.29
** P <.01			·

Mindfulness and Resilience as Predictors of Job Burnout

Results presented in table 2 show that the two independent variables (mindfulness and resilience) when put together yielded a coefficient of multiple regression (R) of 0.664 and a multiple correlation square of 0.621.

This shows that 62.1% of the total variance in job burnout of those who participated in the study is accounted for by the combination of mindfulness and resilience.

The table also indicates that the analysis of variance of the multiple regression data produced an F-ratio value significant at 0.05 level (F(2, 127) = 6.279; P < 0.01).

Table 2. The regression results of the Predictor Variables (mindfulness and resilience) and the Outcome Measure (job burnout). Model Summary b

Model	R	R Square	Adjusted R	Std. Error of the	Change statistics				
			Square	Estimate	R Square change	F	Df1	Df2	Sig. F change
						Change			
1	0.300a	0.664	0.621	18.20103	0.090	6.279	2	127	0.003

a. Predictors: (Constant), Resi, Min

b. Dependent Variable: JB

Table 3.Summary ofMultipleRegressionAnalysisbetween thePredictorVariables(mindfulness and resilience)and theOutcomeMeasure (job burnout).ANOVA

Model	Sum of Squares	df	Mean Square	F	Sig.
1 Regression	4160.269	2	2080.134	6.279	0.003a
Residual	42072.231	127	331.277		
Total	46232.500	129			

a. Predictors: (Constant), Resi, Min

b. Dependent Variable: JB.

As for results displayed in table 4, each of the two independent variables made significant individual contributions to the prediction of job burnout. The results indicated that the following beta weights which represented the relative contribution of the independent variables to the prediction were observed. Mindfulness (b = -0.840, t = -3.313; P < 0.01) and resilience (b = 0.414, t = 1.921, P < 0.05). Although the two variables made significant relative contribution to the prediction of job burnout, mindfulness is a more potent predictor.

Table 4. Relative Contribution of the IndependentVariables to the Prediction of job burnout.

Coefficients a

Model	Unstandarized		Standarized	t	sig	
	coefficients		coefficients			
	В	Std	Beta			
		error				

1	54.963	8.246		6.666	.000
(constant)					
Min	-0.840	0.253	-0.287	-	0.001
				3.313	
Resi	0.414	0.215	0.166	1.921	0.057

a. Predictors: (Constant), Resi, Min

b. Dependent Variable: JB.

\mathcal{O}	e					
	Histogram					
	Dependent Variable: JB					
30-		Mean = -1.84E-16 Std. Dev. = 0.992 N = 130				
Erequency 500						
ድ 10-						
0-						
	Regression Standardized Residual					
	·····					

Figure 1. Regression Standardized Residual

Figure 2. Normal P-P Plot of Regression Standardized Residual



Figure 3. Scatterplot

As is shown in figure 1., the histogram of the residuals with a normal curve superimposed. The residuals look close to normal. The normal probability plot of the residuals as shown in figure 2. is approximately linear. This supports the condition that the error terms are distributed in a normal way. Overall, as shown in figure 3, the residual plot (see below) shows the residuals and a histogram with a normal distribution overlay.



DISCUSSION

The purpose of this study was to investigate the combined effects of two variables, namely, mindfulness and resilience on one outcome measure, namely, job burnout, as well as the investigating relative contribution of mindfulness and resilience to job burnout among nurses in public hospital. Additionally, the aim was to find out if there were relationships between and among mindfulness, resilience and job burnout in nurses in public hospitals. In this regard, the findings extend our knowledge on the association between mindfulness, resilience and job burnout in nurses in public hospitals.

Findings from table 1. indicated that there are significant correlations between mindfulness, resilience and job burnout. Mindfulness correlates negatively with job burnout and positively with resilience. Mindfulness is among many other factors that may facilitate well-being and buffer against stress and burnout in healthcare professionals such as emotional intelligence, empathy, self-compassion, mindfulness and resilience (Satterfield, Swenson and Rabow 2009).

On the other hand, job burnout was found to be negatively correlated with resilience. This finding is in the same wine with Satterfield, Swenson and Rabow's (2009) who found that physician empathy and emotional intelligence were not significantly correlated with burnout or resilience. Selfcompassion and mindfulness were positively associated with resilience and inversely associated with burnout. And with Sarah et al. (2017) who concluded that dispositional mindfulness was supported as a protective factor against burnout.

Table 4. showed that two independent variables made significant individual contributions to the prediction of job burnout. The results indicated that the following beta weights which represented the relative contribution of the independent variables to the prediction were observed. Although the two variables made significant relative contribution to the prediction of job burnout, mindfulness is a more potent predictor.

Nurses are exposed to high stress levels more than others in the healthcare profession and this in turn can lead to decreased job satisfaction and perhaps their increased intent to leave nursing practice altogether (Rushton, Batcheller, Schroeder and Donohue, 2015) Nurses who possess the ability to respond to life and career challenges mindfully and resiliently can stand in the face of burnout. They have the ability to turn stressful events into opportunities for personal growth and benefit, as indicated by Santhosh and James (2013).

One can presume that what distinguishes those nurses who are able to handle their job burnout from others is that they are characterized by mindfulness and resilience. It can be assumed that individuals with higher levels of total mindfulness and resilience, are more likely to have lower scores in job burnout or at least their job burnout decreases.

CONCLUSION

In conclusion, the present study provided evidence that the two independent variables made significant individual contributions to the prediction of job burnout. Burnout scores are significantly higher for hospital nurses than for other healthcare professionals. However, when an individual (nurse, here) is able to be mindful and resilient, the impact of job burnout is lessened. Mindfulness and resilience are more likely to buffer the negative effect of job burnout. They can be important protective factors against job burnout and its negative consequences.

Finally, the findings have implications for prevention of job burnout among nurses in Egypt. Therefore, policy makers are invited to combat job burnout among nurses and other healthcare professionals. This they can be through teaching them how to be mindful and resilient. The results of this study pointed to the importance of including mindfulness and resilience in job burnout prevention programs.

References

- Adel, Abdullah, M. Burnout Inventory for teachers. Cairo, Egyptian Anglo 1998.
- Aiken Linda, Clarke Sean, Sloane Douglas, Sochalski JA, Busse Reinhard, Clarke Heather, et al. "Nurses' reports on hospital care in five countries. *Health Affairs*, 2001 20(3):43–53.
- Al Beheri, Abdu Rakeib, Al Dabei, Fathi, Teleb, Ahmed and Al Awamla, Aadea" The Five Factor Scale of Mindfulness: A field study on a sample of university students in light of the impact of culture and gender variables". *Journal of Psychological Counseling*, 2014 (39): 119-166.
- Antanaitis, Arunas "Mindfulness in the workplace benefits and strategies to integrate mindfulness-based programs in the workplace. *The Official Publication of the Ontario Occupational Health Nurses Association*, 2015 34(2): 39 42.
- Bazarko, Dawn, Cate, Rebecca, Azocar, Francisca and Kreitzer,Mary" The impact of an innovative mindfulness-based stress reduction program on the health and well-being of nurses employed in a corporate setting". *Journal of Workplace Behavioral Health*, 2013 (28): 107–133.
- Bloniasz, Elaine "Caring for the caretaker: a nursing process approach." *Creative Nursing*, 2011 17(1):12–5.
- Breen, Maria and Sweeney, John "Burnout: the experiences of nurses who work in inner city areas" *Mental Health Practice*. 2013, 17 (2): 12-20.
- Connor, Kathryn and Davidson, Jonathan " Development of a new resilience scale: The Connor-Davidson Resilience Scale (CD-RISC). *Depression and Anxiety*, 2003 18(2): 76–82.
- Currid, Thomas "Experiences of stress among nurses in acute mental health settings". *Nursing Standard*, 2009, 23(44): 40-46.
- Fortney Luke, Luchterhand, Charlene, Zakletskaia, Larissa, Zgierska, Aleksandra, Rakel, David. "Abbreviated mindfulness intervention for job satisfaction, quality of

life, and compassion in primary care clinicians: A pilot study. *Annals of Family Medicine*, 2013 (11): 412–420. Goodman, Matthew and Schorling, John. "A mindfulnesscourse decreases burnout and improves well-being among healthcare providers". *International Journal of Psychiatry in Medicine*, 2012 (43):119–128.

- Hamaideh, Shaher. "Burnout, social support, and job satisfaction among Jordanian mental health nurses". *Issues in Mental Health Nursing*,2011 32(4): 234-242.
- Irving, Julie Anne, Dobkin, Patricia and Park, Jeeseon. "Cultivating mindfulness in health care professionals: A review of empirical studies of mindfulness-based stress reduction (MBSR)" *Complementary therapies in clinical practice*, 2009 15(2):61-6.
- Jing Zhao, Xiaohui Li and Hui Xiao. "Mindfulness and burnout among beside registered nurses: A crosssectional study". *Nursing and Health Sciences*, 2019 21(16): 126-131.
- Jung Im Choi and Myung Suk Koh" Relations of Job Stress, Burnout, Mindfulness and Job Satisfaction of Clinical Nurses" *International Journal of Bio-Science and Bio Technology*, 2015 7(3):121-128.
- Karanikola, Maria and Papathanassoglou, Elizabeth. "Exploration of the burnout syndrome occurrence among mental health nurses in Cyprus". *Archives of Psychiatric Nursing*, 2013 27(6):319-326.
- Lautizi, Marina, Laschinger, Heather and Ravazzolo, Sandra. "Workplace empowerment, job satisfaction and job stress among Italian mental health nurses: an exploratory study". *Journal of nursing management*, 2009 17(4):446-452.
- Leka, S., Hassard, Juliet and Yanagida, A. "Investigating the impact of psychosocial risks and occupational stress on psychiatric hospital nurses' mental well-being in Japan". *Journal of psychiatric and mental health nursing*, 2012 19(2): 123-131.
- Lyckholm, Lauri "Dealing with stress, burnout, and grief in the practice of oncology". *The Lancet Oncology*, 2001 2(12):750–5.
- Maslach, Christina, Schaufeli, Wilmar and Leiter, Michael " Job burnout". *Annual review of psychology*, 2001 52(1): 397 422.
- Maslach, Christina, Jackson, Susan, and Leiter, Michael, Maslach *Burnout Inventory Manual(4thEdition)*. Published by Mind Garden, Inc. http://www.mindgarden.com. (1996-2016).
- McCormack, Nancy and Cotter, Catherine. *Managing Burnout in the Workplace: A guide for information professionals.* Oxford Chandos Publishing 2013.
- McDonald, Glenda, Jackson, Debra, Wilkes, Lesley, and Vickers, Margaret "Personalresilience in nurses and midwives: Effects of a work-based educa-tional intervention". *Contemporary Nurse*, 2013 45(1): 134– 143.
- Mealer, Meredith, Conrad, David, Evans, John, Jooste, Karen, Solyntjes, Janet, Rothbaum, Barbara and Moss, Marc. "Feasibility and acceptability of a resilience train-ing program for intensive care unit nurses. *American Journal of CriticalCare*, 2014 23(6):97–105.

- Michelle Luken and Amanda Sammons. "Systematic Review of Mindfulness Practice for Reducing Job Burnout". *American Journal of Occupational Therapy*. 2016 70(2) DOI: 10.5014/ajot.2016.016956
- Moon, Inn, Park, Sook and Jung, Jung. "Effects of resilience on work engagement and burnout of clinical nurses". *Journal of Korean Academy of Nursing Administration*, 2013 19(4):525–535.
- Othman, Mohammed Saad. "Psychometric characteristics of the positive Resilience of university youth". *Journal* of the Faculty of Education, Ain Shams University, 2009 3 (33):373-405.
- Rushton, Cynda, Batcheller, Joyce, Schroeder, Kaia and Donohue, Pamela "Burnout and resilience among nurses practicing in high-intensity settings" *American Journal of Critical Care*, 2015 24 (5): 412-420.
- Santhosh, Rajan and James, Jimmy" The effect of resilience on burnout among the blue collared employees in metal factories" *EXCEL International Journal of Multidisciplinary Management Studies*, 2013, 3 (6):48-55.
- Sarah, Braun, Stephen M Auerbach, and Bruce Rybarczyk" Mindfulness, burnout, and effects on performance evaluations in internal medicine residents". *Advances in Medical Education and Practice*, 2017(8): 591–597.
- Satterfield, Jason and Swenson, Sara, Rabow, Michael. "Emotional intelligence in internal medicine residents: educational implications for clinical performance and burnout". *Ann Behav Sci Med Educ.*, 2009 (14):65-68.
- Schaufeli, Wilmar and Greenglass, Esther. "Introduction to special issue on burnout and health." *Psychology and Health*, 2001 16(5): 501-510.
- Tusaie, Kathleen and Dyer, Janyce" Resilience: a historical review of the construct" *Holistic nursing practice*, 2004 18(1):3-8.
- Walach, Harald, Buchheld, Nina, Buttenmuller, Valentin, Kleinknecht, Norman, Schmidt, Stefan. "Measuring Mindfulness—TheFreiburg Mindfulness Inventory (FMI)". *Personality and Individual Differences*, 2006 (40): 1543-1555.
- Wei Yi Tay, Arul Earnest, Shu Yun Tan, Matthew Joo Ming Ng. "Prevalence of Burnout among Nurses in a Community Hospital in Singapore: A Cross-Sectional Study". Proceedings of Singapore Healthcare, 2014 23 (2): 93-99. Yu-Fang Guo, Yuan-hui Luo, and Jing Zhang "Burnout and its association with resilience in nurses: Across-sectional study." Journal of Clinical Nursing, 2018 (27):441–449.